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# A king of Queens tops SNL ranking of community banks with less than \$500M in assets

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By Sam Carr and Tyler Hall

Amerasia Bank topped SNL's annual ranking of the top 100 community banks with less than \$500 million in assets for 2011. The Flushing, N.Y.-based bank, with its two branches situated within walking distance of Citi Field, produced the kind of stats that should be the envy of its Citi Field neighbors. Led by President and CEO James Huang, the Asian-American-focused bank scored consistently well across all metrics, even though it did not post the top number in any one area.

SNL ranked the best-performing community banks using six core financial performance metrics that focus on profitability, asset quality and growth for the 12-month period ended Dec. 31, 2011. SNL measured each company's standard deviation from the mean of each metric. The standard deviations, which were each equally weighted, were then added together to calculate a performance score for each company.

Amerasia grew its balance sheet 17.6% year over year, with a loan growth rate of 21.9% over the same period. Over the year, the bank saw its interest income increase, while at the same time experiencing lower interest expense compared to the prior year.

Nabbing the No. 2 spot in the ranking was Oklahoma City, Okla.-based Bank 7, followed by Greenville, Mo.-based Peoples Community Bank in third. It bears noting that two Dentel Bancorp, subsidiaries placed in the top 25 -Victor, lowa-based Victor State Bank placed fifth and Pocahontas, lowa-based Pocahontas State Bank took 11th place. Additionally, Dentel Bancorp. had three other subsidiaries make the top 100 ranking: Corydon, lowa-based Corydon State Bank; Maxwell, Iowa-based Maxwell State Bank; and Panora, Iowa-based Panora State Bank.

For this ranking, SNL looked at commercial banks with less than \$500 million in assets, 60 or fewer offices and loan portfolios greater than one-third of their total assets. Additionally, the banks' loan portfolios had to consist of less than 50% credit card loans, and no more than half of the banks' revenue could be from nontraditional banking activities. Companies with a parent with more than \$500 million in assets were also excluded, except for those whose parent grew to more than \$500 million in 2011 but have not yet filed on a consolidated basis. Moreover, banks had to be well-capitalized according to regulatory standards.

Based on the above criteria, 4,316 banks were eligible for the rankings. Companies meeting the criteria received scores based on their rank in each of the following six metrics: return on average tangible assets before tax, net charge-offs as a percent of average loans, efficiency ratio, adjusted Texas ratio, net interest margin and loan growth.

Click a here to see the full list of the top 100 best performing community banks with less than \$500 million in assets.



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Badger State Bank	Cassville, WI
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**Industry Document: SNL Community** Bank Ranking Less than \$500M in Assets 2011 3/9/2012

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### Best-performing community banks under \$500M in assets Based on financials for the year ended Dec. 31, 2011 Scoring metrics Adj NPA + adi loans 90+ Net ROATA NCOs/ PD/ tang Interest Loan Total Efficiency equity + margin FTE before avg arowth loans assets tax ratio rate (%) Rank Company City, state Parent (\$M) (%) (%) (%) (%) (96) Amerasia Bank Flushing, NY 268.30 3.34 0.00 3.23 5.87 21.90 Bank 7 Oklahoma Haines Financial -0.2227.25 18.77 5.67 53.30 211.57 8.62 City, OK Corp. **Peoples Community** Greenville, Greenville 136.46 3.64 0.09 42.37 5.60 5.92 29.95 Bank MO Bancshares Inc. Prime Bank Edmond, OK Prime Bank Group 144.49 2.61 0.00 44.59 1.38 5.00 48.85 Inc. Victor State Bank Victor, IA Dentel Bancorp. 43.49 3.44 0.30 20.50 0.07 5.93 Exchange Bank Exchange Co. 389.06 Gibbon, NE 2.74 0.70 41.18 5.88 6.57 67.28 First National Bank 186.45 Hughes Chalybeate 2.33 -0.2150.10 4.06 5.88 16.62 of Hughes Springs Springs, TX Springs Corp. Community Cedar Bancorp Inc. Mount 143.35 2.46 0.02 49.93 1.61 4.95 73,40 First Bank of the Vernon, IL Heartland 9 Crestmark Bank Troy, MI Crestmark Bancorp -0.16 61.81 15.92 362.97 5.29 9.20 45.58 10 Charter Bank Corpus Charter Bancshares 207.64 2.94 0.40 50.25 6.30 7.37 25.42 Christi, TX Inc. Pocahontas State Pocahontas, 3.22 17.89 3.25 Dentel Bancorp. 85.73 0.00 0.00 6.16 Bank Bank of Billings Billings, MO First Miami 57.45 2.25 0.13 53.12 5.70 5.82 23.53 Bancshares Inc. First Security Bank Canby, MN First Sleepy Eye 59.04 2.22 0.04 56.48 5.61 81.68 13 6.90 Canby Bancorp. Inc. 14 Peoples State Bank McDonald Big Mac 115.82 2.58 0.07 54.12 11.48 5.50 20.74 KS Bancshares Inc. Fairview, OK 15 Farmers and Fairview 92.24 2.64 -0.22 44.01 0.18 5.23 2.02 Merchants National Bancshares Inc. Bank of Fairview First National Bank Kinmundy, South Central 36.74 3.44 0.03 42.06 0.61 5.96 3.26 of Kinmundy Bancorp Inc. Jacksonville, Premier Bank of West Plains 225.66 2.32 0.24 40.39 16.02 4.92 46.39 Jacksonville Investors Inc. Royal Bank Elroy, WI Royal Bancshares 309.76 5.80 0.16 31.84 21.07 4.70 30.98 18 Inc. Verus Bank of Fort Collins, 19 Verus Acquisition 249.28 2.24 0.11 43.66 11.11 4.82 144.38 Commerce CO Group Inc. 20 USNY Bank Geneva, NY 109.54 2.09 0.00 52.74 3.30 4.93 77.74 21 Heartland State Redfield, SD Wessington 70.96 2.29 0.07 57.27 0.55 5.99 16.61 Bankshares Inc. Bank Curtis State Bank Curtis, NE Western Investment 36.09 2.61 0.14 51.75 1.03 4.72 21.45 Group LLC RepublicBankAz NA Phoenix, AZ 65.79 4.20 -0.62 58.20 23.56 4.88 23 21.05 H2H Bandshares Inc. 24 Farmers State Bank Hosmer, SD 17.94 2.45 -0.1156.85 3.09 5.86 11.71 St. Martin Bank and St. Martinville, Saint Martin 25 351.54 2.66 -0.0454.08 12.40 6.06 13.49 Trust Co. Bancshares Inc LA

FTE = fully taxable equivalent

ROATA = return on average tangible assets

As of March 7, 2012

For the purposes of this ranking, SNL defined community banks as commercial banks with 60 or fewer offices, gross loans/assets greater than 33.3% and credit card loans less than 50% of the loan portfolio.

Excludes banks with a parent over \$500M in assets, except for those whose parent grew to more than \$500M in 2011 but has not yet filed on a consolidated basis at the parent level.

Excludes industrial, cooperative and trust chartered banks.

Excludes banks with a Tier 1 risk-based ratio less than 6%, total risk-based capital ratio less than 10% or a leverage ratio less than 5%.

Companies with significant other non-interest income from nontraditional banking activities are excluded. Data is based on 2011 regulatory data. All rankings metrics must be reported for the company to be included.

Source: SNL Financial

Despite losing the top spot, Middle America banks, in aggregate, made a strong showing. Oklahoma boasts the most banks, 13, in the top 100 banks within the asset range. Close behind the Sooner State are Midwestern neighbors lowa and Nebraska, with 12 and 11, respectively. Texas followed with eight banks, edging out the Dakotas. Louisiana and Kansas.

### **About This Feature**

Data feature produced by SNL's research groups in cooperation with the news department, leverages SNL's unrivaled data resources to highlight emerging trends and topics of interest.

State	Number of banks in top 100	Number of banks in analysis	Percent In top
Oklahoma	13	190	6.84
lowa	12	263	4.56
Nebraska	11	174	6.32
Texas	8	349	2.29
South Dakota	6	47	12.77
North Dakota	5	71	7.04
Louisiana	5	92	5.43
Kansas	5	245	2.04
Kentucky	4	131	3.05
Missouri	4	230	1.7
Minnesota	4	286	1.40
Illinois	4	348	1.13
Utah	2	19	10.53
New York	2	52	3.85
Colorado	2	66	3.03
Arkansas	2	82	2.4
Wisconsin	2	186	1.0
Arizona	1	17	5.8
Wyoming	1	21	4.70
New Mexico	1	26	3.85
Maryland	1	34	2.9
New Jersey	1	34	2.9
Montana	1	57	1.75
Michigan	1	82	1.23
California	1	138	0.7
Georgia	1	147	0.68
Analysis totals	100	4,316	2.32

Troy, Mich.-based Crestmark Bank posted the highest NIM, a hefty 15.92% for the year. Of its total loan portfolio, 93.01% consists of commercial and industrial loans yielding 17.64%.

Fort Collins, Colo.-based Verus Bank of Commerce recorded the largest loan growth rate from the prior year. On April 16, 2010, Verus parent Verus Acquisition Group Inc. purchased three subsidiaries from Lansing, Mich.-based Capitol Bancorp Ltd. and consolidated their operations into Verus Bank.

Elroy, Wis.-based Royal Bank chalked up the largest pretax return on average tangible assets of banks making the top 25, with 5.80%. On February 11, 2011, the Royal Bancshares Inc., subsidiary acquired Cassville, Wis.-based Badger State Bank from the FDIC. In the deal, Royal Bancshares purchased essentially all the assets of Badger State Bank at a discount of \$21.5 million. As a result, Royal Bank recorded a \$12.4 million gain on bargain purchase in the third quarter of 2011 that boosted its return.

Note: SNL has changed the ranking methodology used in the prior year ranking. Previously, companies were measured based on their percent rank on each of the following, equally weighted metrics: return on average tangible assets before tax, net charge-offs as a percentage of average loans, adjusted nonperforming loans as a percentage of total loans, operating expense as a percentage of operating revenue, net interest margin and loan growth.

Click <u>here</u> to read an article about 2010's best performing community banks with less than \$500 million in assets, and click <u>here</u> to see the full 2010 list of top 100 community banks with less than \$500 million in assets.











